## Financial Highlights Six Years at a Glance

| Financial Position (PKR in million) | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets Employed |  |  |  |  |  |  |
| Property, plant and equipment | 37,488 | 40,913 | 57,276 | 60,248 | 62,390 | 82,301 |
| Intangible Assets | 80 | 55 | 18 | 11 | 1 | 51 |
| Long term investments | 13,314 | 24,981 | 34,314 | 47,144 | 53,194 | 57,594 |
| Long term advance | 85 | 91 | 99 | 87 | 99 | 192 |
| Long term deposit \& deferred cost | 3 | 3 | 3 | 3 | 8 | 8 |
| Current assets | 46,368 | 42,956 | 33,379 | 28,375 | 40,676 | 44,816 |
| Total Assets | 97,337 | 108,999 | 125,089 | 135,868 | 156,368 | 184,962 |
| Financed By |  |  |  |  |  |  |
| Shareholders' Equity | 79,785 | 86,367 | 94,318 | 99,184 | 113,200 | 128,540 |
| Long-term liabilities |  |  |  |  |  |  |
| Long term finance | - | - | - | 380 | 4,042 | 16,273 |
| Current portion of long term finance | - | - | - | 127 | 507 | 487 |
|  | - | - | - | 507 | 4,549 | 16,760 |
| Long term deposits and deferred liabilities | 7,209 | 7,395 | 7,193 | 7,349 | 8,739 | 9,788 |
| Current liabilities | 10,344 | 15,237 | 23,578 | 28,955 | 30,387 | 30,361 |
| Current portion of long term finance | - | - | - | (127) | (507) | (487) |
|  | 10,344 | 15,237 | 23,578 | 28,829 | 29,880 | 29,874 |
| Total Funds Invested | 97,337 | 108,999 | 125,089 | 135,868 | 156,368 | 184,962 |
| Turnover \& Profit |  |  |  |  |  |  |
| Turnover - Net | 45,687 | 47,542 | 48,021 | 41,871 | 62,941 | 81,094 |
| Gross Profit | 21,298 | 16,952 | 13,984 | 6,077 | 18,956 | 22,552 |
| Operating Profit | 18,573 | 13,870 | 10,052 | 1,188 | 12,840 | 16,275 |
| Profit before taxation | 18,778 | 15,119 | 12,221 | 3,820 | 16,992 | 21,421 |
| Profit after taxation | 13,692 | 12,197 | 10,490 | 3,344 | 14,070 | 15,299 |
| Total comprehensive income | 13,696 | 12,079 | 10,539 | 3,508 | 14,016 | 15,340 |
| Cash Dividends | 3,234 | 5,497 | 2,587 | 2,102 | - | - |
| General Reserve | 9,741 | 8,199 | 9,492 | 8,437 | 3,509 | 14,016 |
| Profit carried forward | 13,696 | 12,079 | 10,539 | 3,509 | 14,016 | 15,340 |
| Earning per share (Rupees) | 42.34 | 37.72 | 32.44 | 10.34 | 43.51 | 47.31 |
| Cash Flow Summary |  |  |  |  |  |  |
| Net Cash from Operating Activities | 16,864 | 17,080 | 17,084 | 5,047 | 12,493 | 15,469 |
| Net Cash used in Investing Activities | $(6,688)$ | $(25,793)$ | $(28,155)$ | $(8,396)$ | $(5,762)$ | $(24,826)$ |
| Net Cash (Outflow) / Inflow from Financing Activities | $(3,243)$ | $(5,477)$ | $(2,573)$ | $(1,667)$ | 4,022 | 12,209 |
| (Decrease) /Increase in Cash and Bank Balance | 6,933 | $(14,190)$ | $(13,644)$ | $(5,016)$ | 10,752 | 2,852 |
| Cash and cash equivalent at the beginning of the Year | 26,806 | 33,738 | 19,548 | 5,904 | 889 | 11,641 |
| Cash and cash equivalent at the end of the Year | 33,738 | 19,548 | 5,904 | 889 | 11,641 | 14,493 |

## Analysis of Statement of Financial Position

| PKR in '000 | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Share Capital \& Reserves | $\mathbf{7 9 , 7 8 4 , 9 8 1}$ | $86,366,822$ | $94,318,417$ | $99,183,861$ | $113,200,258$ | $128,540,324$ |
| Non Current Liabilities | $7,208,757$ | $7,395,033$ | $7,192,747$ | $7,729,261$ | $12,780,738$ | $26,060,686$ |
| Current Liabilities | $10,343,627$ | $15,237,262$ | $23,578,050$ | $28,955,352$ | $30,387,066$ | $30,361,358$ |
| Total Equity \& Liabilities | $\mathbf{9 7 , 3 3 7 , 3 6 5}$ | $\mathbf{1 0 8 , 9 9 9 , 1 1 7}$ | $\mathbf{1 2 5 , 0 8 9 , 2 1 4}$ | $\mathbf{1 3 5 , 8 6 8 , 4 7 4}$ | $\mathbf{1 5 6 , 3 6 8 , 0 6 2}$ | $\mathbf{1 8 4 , 9 6 2 , 3 6 8}$ |
| Non Current Assets | $50,969,440$ | $66,043,440$ | $91,710,415$ | $107,493,561$ | $115,691,694$ | $140,146,677$ |
| Current Assets | $46,367,925$ | $42,955,677$ | $33,378,799$ | $28,374,913$ | $40,676,368$ | $44,815,691$ |
| Total Assets | $\mathbf{9 7 , 3 3 7 , 3 6 5}$ | $\mathbf{1 0 8 , 9 9 9 , 1 1 7}$ | $\mathbf{1 2 5 , 0 8 9 , 2 1 4}$ | $\mathbf{1 3 5 , 8 6 8 , 4 7 4}$ | $\mathbf{1 5 6 , 3 6 8 , 0 6 2}$ | $\mathbf{1 8 4 , 9 6 2 , \mathbf { 3 6 8 }}$ |


| Vertical Analysis - (\%) | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Share Capital \& Reserves | 81.97 | 79.24 | 75.40 | 73.00 | 72.39 | 69.50 |
| Non Current Liabilities | 7.41 | 6.78 | 5.75 | 5.69 | 8.17 | 14.09 |
| Current Liabilities | 10.62 | 13.98 | 18.85 | 21.31 | 19.44 | 16.41 |
| Total Equity \& Liabilities | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ |
| Non Current Assets | 52.36 | 60.59 | 73.32 | 79.12 | 73.99 | 75.77 |
| Current Assets | 47.64 | 39.41 | 26.68 | 20.88 | 26.01 | 24.23 |
| Total Assets | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ |


| Horizontal Analysis <br> (i) Cumulative (\%) | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Share Capital \& Reserves | 15.09 | 24.59 | 36.06 | 43.08 | 63.29 | 61.11 |
| Non Current Liabilities | 3.44 | 6.12 | 3.21 | 10.91 | 83.40 | 261.51 |
| Current Liabilities | 7.55 | 58.43 | 145.15 | 201.06 | 215.95 | 193.53 |
| Total Equity \& Liabilities | $\mathbf{1 3 . 3 0}$ | $\mathbf{2 6 . 8 8}$ | $\mathbf{4 5 . 6 1}$ | $\mathbf{5 8 . 1 5}$ | $\mathbf{8 2 . 0 2}$ | $\mathbf{9 0 . 0 2}$ |
| Non Current Assets | 9.58 | 41.98 | 97.16 | 131.10 | 148.72 | 174.96 |
| Current Assets | 17.70 | 9.04 | $\mathbf{( 1 5 . 2 7 )}$ | $(27.97)$ | 3.25 | $(3.35)$ |
| Total Assets | $\mathbf{1 3 . 3 0}$ | $\mathbf{2 6 . 8 8}$ | $\mathbf{4 5 . 6 1}$ | $\mathbf{5 8 . 1 5}$ | $\mathbf{8 2 . 0 2}$ | $\mathbf{9 0 . 0 2}$ |


| Horizontal Analysis <br> (i) Year on Year (\%) | 2017 vs <br> $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 8} \mathbf{~ v s}$ | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Share Capital \& Reserves | 15.09 | 8.25 | 9.21 | 5.16 | $\mathbf{2 0 2 1}$ vs | $\mathbf{2 0 2 2} \mathbf{2 0 2 0}$ |
| Non Current Liabilities | 3.44 | 2.58 | $(2.74)$ | 7.46 | 65.36 | 1021 |
| Current Liabilities | 7.55 | 47.31 | 54.74 | 22.81 | 4.94 | $(0.08)$ |
| Total Equity \& Liabilities | $\mathbf{1 3 . 3 0}$ | $\mathbf{1 1 . 9 8}$ | $\mathbf{1 4 . 7 6}$ | $\mathbf{8 . 6 2}$ | $\mathbf{1 5 . 0 9}$ | $\mathbf{1 8 . 2 9}$ |
| Non Current Assets | 9.58 | 29.57 | 38.86 | 17.21 | 7.63 | 21.14 |
| Current Assets | 17.70 | $(7.36)$ | $(22.29)$ | $(14.99)$ | 43.35 | 10.18 |
| Total Assets | $\mathbf{1 3 . 3 0}$ | $\mathbf{1 1 . 9 8}$ | $\mathbf{1 4 . 7 6}$ | $\mathbf{8 . 6 2}$ | $\mathbf{1 5 . 0 9}$ | $\mathbf{1 8 . 2 9}$ |

## Analysis of Statement of Profit or Loss

| PKR in '000 | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Turnover | $45,687,043$ | $47,541,724$ | $48,021,399$ | $41,870,796$ | $62,940,805$ | $\mathbf{8 1 , 0 9 3 , 5 2 5}$ |
| Cost of Sales | $24,388,760$ | $30,589,363$ | $34,037,568$ | $35,794,031$ | $43,984,873$ | $58,541,684$ |
| Gross Profit | $\mathbf{2 1 , 2 9 8 , 2 8 3}$ | $\mathbf{1 6 , 9 5 2 , 3 6 1}$ | $\mathbf{1 3 , 9 8 3 , 8 3 1}$ | $\mathbf{6 , 0 7 6 , 7 6 5}$ | $\mathbf{1 8 , 9 5 5 , 9 3 2}$ | $\mathbf{2 2 , 5 5 1 , 8 4 1}$ |
| Distribution Cost | $1,703,785$ | $1,992,454$ | $2,728,809$ | $3,699,154$ | $4,859,096$ | $4,764,574$ |
| Administrative Cost | $1,021,694$ | $1,089,446$ | $1,202,939$ | $1,189,638$ | $1,257,074$ | $1,512,279$ |
| Operating Profit | $\mathbf{1 8 , 5 7 2 , 8 0 4}$ | $\mathbf{1 3 , 8 7 0 , 4 6 1}$ | $\mathbf{1 0 , 0 5 2 , 0 8 3}$ | $\mathbf{1 , 1 8 7 , 9 7 3}$ | $\mathbf{1 2 , 8 3 9 , 7 6 2}$ | $\mathbf{1 6 , 2 7 4 , 9 8 8}$ |
| Finance Cost | - | - | 24,933 | 176,378 | 332,905 | 394,517 |
| (Other Income)/Charges | $(205,449)$ | $(1,248,194)$ | $(2,194,065)$ | $(2,808,333)$ | $(4,485,356)$ | $(5,540,761)$ |
| Profit before taxation | $\mathbf{1 8 , 7 7 8 , 2 5 3}$ | $\mathbf{1 5 , 1 1 8 , 6 5 5}$ | $\mathbf{1 2 , 2 2 1 , 2 1 5}$ | $\mathbf{3 , 8 1 9 , 9 2 8}$ | $\mathbf{1 6 , 9 9 2 , \mathbf { 2 1 3 }}$ | $\mathbf{2 1 , 4 2 1 , \mathbf { 2 3 2 }}$ |
| Taxation | $5,086,004$ | $2,921,565$ | $1,730,986$ | 475,995 | $2,922,024$ | $6,122,614$ |
| Profit after taxation | $\mathbf{1 3 , 6 9 2 , 2 4 9}$ | $\mathbf{1 2 , 1 9 7 , 0 9 0}$ | $\mathbf{1 0 , 4 9 0 , 2 2 9}$ | $\mathbf{3 , 3 4 3 , 9 3 3}$ | $\mathbf{1 4 , 0 7 0 , 1 8 9}$ | $\mathbf{1 5 , 2 9 8 , 6 1 8}$ |
| Other Comprehensive Income | 3,644 | $(117,874)$ | 48,366 | 164,550 | $(53,792)$ | $41, \mathbf{4 4 8}$ |
| Total Comprehensive Income | $\mathbf{1 3 , 6 9 5 , 8 9 3}$ | $\mathbf{1 2 , 0 7 9 , 2 1 6}$ | $\mathbf{1 0 , 5 3 8 , 5 9 5}$ | $\mathbf{3 , 5 0 8 , \mathbf { 4 8 3 }}$ | $\mathbf{1 4 , 0 1 6 , 3 9 7}$ | $\mathbf{1 5 , 3 4 0 , 0 6 6}$ |


| Vertical Analysis - (\%) | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Turnover | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Cost of Sales | 53.38 | 64.34 | 70.88 | 85.49 | 69.88 | 72.19 |
| Gross Profit | 46.62 | 35.66 | 29.12 | 14.51 | 30.12 | 27.81 |
| Distribution Cost | 3.73 | 4.19 | 5.68 | 8.83 | 7.72 | 5.88 |
| Administrative Cost | 2.24 | 2.29 | 2.51 | 2.84 | 2.00 | 1.86 |
| Operating Profit | 40.65 | 29.18 | 20.93 | 2.84 | 20.40 | 20.07 |
| Finance Cost | - | - | 0.05 | 0.42 | 0.53 | 0.49 |
| (Other Income)/Charges | (0.45) | (2.63) | (4.57) | (6.71) | (7.13) | (6.83) |
| Profit before taxation | 41.10 | 31.80 | 25.45 | 9.12 | 27.00 | 26.42 |
| Taxation | 11.13 | 6.15 | 3.60 | 1.14 | 4.64 | 7.55 |
| Profit after taxation | 29.97 | 25.66 | 21.84 | 7.99 | 22.35 | 18.87 |
| Other Comprehensive Income | 0.01 | (0.25) | 0.10 | 0.39 | (0.09) | 0.05 |
| Total Comprehensive Income | 29.98 | 25.41 | 21.95 | 8.38 | 22.27 | 18.92 |


| Horizontal Analysis <br> () Cumulative - (\%) | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Turnover | 1.22 | 5.33 | 6.39 | (7.23) | 39.45 | 77.50 |
| Cost of Sales | 4.27 | 30.78 | 45.53 | 53.04 | 88.06 | 140.04 |
| Gross Profit | (2.06) | (22.04) | (35.69) | (72.06) | (12.83) | 5.89 |
| Distribution Cost | (15.59) | (1.28) | 35.20 | 83.27 | 140.74 | 179.65 |
| Administrative Cost | (7.75) | (1.63) | 8.61 | 7.41 | 13.50 | 48.02 |
| Operating Profit | (0.25) | (25.51) | (46.01) | (93.62) | (31.04) | (12.37) |
| Finance Cost | - | - | 100.00 | 100.00 | 100.00 | 100.00 |
| (Other Income)/Charges | (193.54) | (668.28) | (1,098.92) | $(1,378.58)$ | $(2,142.10)$ | 2,596.90 |
| Profit before taxation | 2.05 | (17.83) | (33.58) | (79.24) | (7.65) | 14.07 |
| Taxation | (6.78) | (46.45) | (68.27) | (91.28) | (46.44) | 20.38 |
| Profit after taxation | 5.78 | (5.77) | (18.96) | (74.17) | 8.70 | 11.73 |
| Other Comprehensive Income | (87.96) | (489.56) | 59.85 | 443.82 | (277.78) | 1,037.43 |
| Total Comprehensive Income | 5.56 | (6.90) | (18.77) | (72.96) | 8.03 | 12.00 |


| Horizontal Analysis <br> (ii) Year vs Year - <br> (\%) | 2017 vs 2016 | 2018 vs 2017 | 2019 vs 2018 | 2020 vs 2019 | 2021 vs 2020 | 2022 vs 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Turnover | 1.22 | 4.06 | 1.01 | (12.81) | 50.32 | 28.84 |
| Cost of Sales | 4.27 | 25.42 | 11.27 | 5.16 | 22.88 | 33.10 |
| Gross Profit | (2.06) | (20.41) | (17.51) | (56.54) | 211.94 | 18.97 |
| Distribution Cost | (15.59) | 16.94 | 36.96 | 35.56 | 31.36 | (1.95) |
| Administrative Cost | (7.75) | 6.63 | 10.42 | (1.11) | 5.67 | 20.30 |
| Operating Profit | (0.25) | (25.32) | (27.53) | (88.18) | 980.81 | 26.75 |
| Finance Cost | - | - | 100.00 | 607.41 | 88.75 | 18.51 |
| (Other Income)/Charges | (193.54) | 507.54 | 75.78 | 28.00 | 59.72 | 23.53 |
| Profit before taxation | 2.05 | (19.49) | (19.16) | (68.74) | 344.83 | 26.06 |
| Taxation | (6.78) | (42.56) | (40.75) | (72.50) | 513.88 | 109.53 |
| Profit after taxation | 5.78 | (10.92) | (13.99) | (68.12) | 320.77 | 8.73 |
| Other Comprehensive Income | (87.96) | $(3,334.74)$ | 141.03 | 240.22 | (132.69) | (177.05) |
| Total Comprehensive Income | 5.56 | (11.80) | (12.75) | (66.71) | 299.50 | 9.44 |

## Notes on Analysis

## COMMENTS ON SIX <br> YEAR STATEMENT OF COMPREHENSIVE INCOME ANALYSIS

## Turnover

Revenues increased from PKR 45.69 billion in 2017 to PKR 81.09 billion in 2022 with an increase of $77.5 \%$. The increase in revenue was due to higher demand from elevated construction activity in the local market. Also, the export volumes showed an increase due to the addition of new export destinations and more sales to existing export countries.

## Cost of Sales

The cost of sales increased from PKR 24.39 billion in 2017 to PKR 58.54 in 2022 billion, mainly due to the increase in input costs (coal, fuel, etc.) along with depreciating currency which has further intensified the costs of imported fuel and packaging material. Moreover, the increase in royalty on raw materials also led to an increase in the cost of sales.

## Gross Profit

GP increased from PKR 21.30 billion in 2017 to PKR 22.55 billion in 2022. However, gross profit margins dropped by 19 percentage points from $46.6 \%$ to $27.8 \%$ as the cost of sales increased by more than the retention prices of cement. The gross margins also fell due to changes in sales mix from cement to clinker.

## Distribution Cost

The distribution cost of the company increased from PKR 1.70 billion ( $3.7 \%$ as \% of sales) in 2017 to PKR 4.76 billion $(5.6 \%$ as \% of sales), an increase of $179.6 \%$. The major reason for the increase in fuel costs along with higher sea freight for exports.

## Finance Cost

Finance cost is minimal since debt financing is principally based on loans bearing lower rates of mark-up. Further, the Company's capital structure is significantly based on equity financing.

## Comprehensive Income

Total Comprehensive Income increased from PKR 13.70 billion to PKR 15.34 billion, majorly on account of an 11.7\% increase in net profit.

COMMENTS ON SIX YEAR STATEMENT OF FINANICAL POSITION ANALYSIS

## Share Capital \& Reserves

The company's share capital did not see any change, while reserves increased due to an increase in retained earnings. The company is continuously investing profits in new projects.

## Non Current Liabilities

The increase of $261.5 \%$ in non-current liabilities came from long-term subsidized loans acquired for funding expansion and other projects.

## Non Current Assets

Non-Current Assets increased from PKR 50.97 billion to PKR 140.15 bilion, an increase of $175 \%$, in the six years. The increase came from capital expenditures on expansions and power generation, logistics fleet, and equity investments in Lucky Motor Corporation, Lucky Electric Power, and offshore projects in Iraq \& Congo.

## COMMENTS ON SIX YEAR STATEMENT OF CASH FLOWS ANALYSIS

Lucky has a prudent cash flow approach. The Company's projects and investments are primarily financed by internally generated cash flows and through subsidized financing available to the company.

## Financial Ratios

| Financial Ratios | UoM | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profitability Ratios |  |  |  |  |  |  |  |
| Gross profit to sales | percent | 46.62\% | 35.66\% | 29.12\% | 14.51\% | 30.12\% | 27.81\% |
| Operating Cost to sales | percent | 59.35\% | 70.82\% | 79.07\% | 97.16\% | 79.60\% | 79.93\% |
| Profit before tax to sales | percent | 41.10\% | 31.80\% | 25.45\% | 9.12\% | 27.00\% | 26.42\% |
| Net profit after tax to sales | percent | 29.97\% | 25.66\% | 21.84\% | 7.99\% | 22.35\% | 18.87\% |
| EBITDA to sales | percent | 46.41\% | 35.52\% | 27.80\% | 12.03\% | 27.25\% | 25.65\% |
| Operating Leverage | percent | (20.67\%) | (623.68\%) | (2,728.45\%) | 688.49\% | 1,940.09\% | 92.77\% |
| Return on Equity | percent | 17.17\% | 13.99\% | 11.17\% | 3.54\% | 12.38\% | 11.93\% |
| Return on Capital Employed | percent | 18.37\% | 14.54\% | 11.67\% | 3.62\% | 12.89\% | 11.66\% |
| Shareholders' Funds | rupees in Mn | 79,785 | 86,367 | 94,318 | 99,184 | 113,200 | 128,540 |
| Return on Shareholders' Funds | percent | 17.16\% | 14.12\% | 11.12\% | 3.37\% | 12.43\% | 11.90\% |
| Liquidity Ratios |  |  |  |  |  |  |  |
| Current ratio | times | 4.48:1 | 2.82:1 | 1.42:1 | 0.98 : 1 | 1.34:1 | 1.48:1 |
| Quick/Acid test ratio | times | $3.67: 1$ | 2.12:1 | 0.95 : 1 | 0.65:1 | $0.89: 1$ | 0.87:1 |
| Cash to Current Liabilities | times | $3.26: 1$ | $1.28: 1$ | $0.25: 1$ | 0.03:1 | $0.38: 1$ | 0.48:1 |
| Cash flow from Operations to Sales | times | 0.37:1 | $0.36: 1$ | $0.36: 1$ | 0.12:1 | $0.20: 1$ | 0.19:1 |
| Cash flow to Capital Expenditures | times | 2.72:1 | $2.65: 1$ | 0.87 : 1 | 0.74:1 | 1.93:1 | 0.63:1 |
| Cash flow Coverage ratio | times | 0.00: 1 | $0.00: 1$ | 0.00:1 | 9.96 : 1 | 2.75:1 | 0.92:1 |
| Activity / Turnover Ratios |  |  |  |  |  |  |  |
| Inventory turnover | times | 3.05 | 3.22 | 3.15 | 3.49 | 3.81 | 3.66 |
| No. of days in Inventory | days | 119.67 | 113.36 | 115.87 | 104.58 | 96.80 | 99.73 |
| Debtor turnover | times | 24.27 | 23.73 | 21.42 | 15.28 | 20.53 | 26.02 |
| No. of days in Receivables | days | 15.04 | 15.38 | 17.04 | 23.89 | 17.78 | 14.03 |
| Creditor turnover | times | 2.74 | 2.73 | 2.11 | 1.86 | 2.19 | 2.66 |
| No. of days in Payables | days | 133.21 | 133.70 | 172.99 | 196.24 | 166.67 | 137.22 |
| Operating Cycle | days | 1.50 | (4.97) | (40.08) | (67.77) | (53.09) | (23.46) |
| Total assets turnover | times | 0.47 | 0.44 | 0.38 | 0.31 | 0.40 | 0.44 |
| Fixed assets furnover | times | 1.22 | 1.16 | 0.84 | 0.69 | 1.01 | 0.98 |
| Investment Valuation Ratios |  |  |  |  |  |  |  |
| Earnings per share (EPS) and Diluted EPS | rupees | 42.34 | 37.72 | 32.44 | 10.34 | 43.51 | 47.31 |
| Price / Earning ratio (Standalone) | times | 19.75 | 13.47 | 11.73 | 44.64 | 19.84 | 9.70 |
| Earnings per share (EPS) Consolidated | times | 50.18 | 45.83 | 35.03 | 18.96 | 70.69 | 91.22 |
| Price / Eaming ratio (Consolidated) | times | 16.67 | 11.08 | 10.86 | 24.34 | 12.21 | 5.03 |
| Dividend Yield | percent | 1.43\% | 2.56\% | 1.71\% | 0.00\% | 0.00\% | 0.00\% |
| Dividend Payout ratio | percent | 28.34\% | 34.47\% | 20.04\% | 0.00\% | 0.00\% | 0.00\% |
| Cash Dividend per share | rupees | 12.00 | 13.00 | 6.50 | - | - | $\cdot$ |
| Stock Dividend per share | shares | - | - | - | - | - | - |
| Break up value per share (Standalone): | rupees |  |  |  |  |  |  |
| i) Without surplus on Revaluation of property | rupees | 246.73 | 267.08 | 291.67 | 306.71 | 350.06 | 397.50 |
| ii) With Surplus on Revaluation of PPE including all effect of all investments | rupees | 246.73 | 267.08 | 291.67 | 306.71 | 350.06 | 397.50 |
| iii) Including investment in related party at fair / market value (if any) and also with Surplus on Revaluation of PPE | rupees | 246.73 | 267.08 | 291.67 | 306.71 | 350.06 | 397.50 |
| Market Value Per Share as on 30th June | rupees | 836.26 | 507.93 | 380.47 | 461.58 | 863.44 | 459.04 |
| Year High Close | rupees | 994.65 | 723.19 | 583.66 | 566.47 | 940.74 | 911.53 |
| Year Low Close | rupees | 644.71 | 445.80 | 344.27 | 310.30 | 488.93 | 436.17 |
| Price to Book Ratio (Standalone) | percent | 3.39 | 1.90 | 1.30 | 1.50 | 2.47 | 1.15 |
| Break up value per share (Consolidated) | times | 297.50 | 338.85 | 387.38 | 406.61 | 485.59 | 617.73 |
| Price to Book Ratio (Consolidated) | times | 2.81 | 1.50 | 0.98 | 1.14 | 1.78 | 0.74 |
| Capital Structure Ratios |  |  |  |  |  |  |  |
| Financial leverage ratio | times | $0.00: 1$ | 0.00 : 1 | 0.03 : 1 | 0.09 : 1 | 0.10:1 | 0.14:1 |
| Weighted Average Cost of Debt | percent | 0.00\% | 0.00\% | 1.72\% | 3.11\% | 3.32\% | 2.69\% |
| Debt to Equity ratio (as per Book Value) | times | $0.00: 1$ | $0.00: 1$ | $0.00: 1$ | 0.01:1 | 0.04:1 | 0.13:1 |
| Debt to Equity ratio (as per Market Value) | times | 0.00: 1 | $0.00: 1$ | $0.00: 1$ | $0.00: 1$ | 0.02:1 | 0.11:1 |
| Net assets per share | rupees | 246.73 | 267.08 | 291.67 | 306.71 | 350.06 | 397.50 |
| Interest Coverage ratio | times | - | - | 403.16 | 6.74 | 38.57 | 41.25 |
| Employee Productivity Ratios |  |  |  |  |  |  |  |
| Production per Employee | tons | 2,768 | 3.024 | 2,718 | 2,567 | 3,589 | 3,258 |
| Revenue per Employee | rupees in Mn | 18.38 | 18.78 | 19.09 | 16.56 | 24.77 | 31.89 |
| Staff turnover ratio | times | 5.79\% | 4.54\% | 4.17\% | 277\% | 2.25\% | 3.81\% |
| Non-Financial Ratios |  |  |  |  |  |  |  |
| \% of Plant Avalability |  | 88.65\% | 88.90\% | 81.80\% | 76.42\% | 89.63\% | 84.81\% |
| Others |  |  |  |  |  |  |  |
| Spares Inventory as \% of Total Assets |  | 4\% | 4\% | 3\% | 3\% | 4\% | 3\% |
| Maintenance Cost as \% of Operating Expenses |  | 1\% | 2\% | 2\% | 1\% | 2\% | 1\% |

## CUSTOMER SATISFACTION INDEX

Lucky Cement conducted a survey of its customers during the year FY22. We asked questions about their satisfaction with the cement quality, pricing, delivery, after-sales service, packaging, brand, and reorder frequency. We received a $70.2 \%$ score on the cumulative results, showing our commitment to keeping our customers satisfied.

## Analysis of Variation in Interim Period

| Particulars | Qtr-1 | Qtr-2 | Qtr-3 | Qtr-4 | FY 2021-22 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales Volume | 2,260 | 2,444 | 2,364 | 2,011 | 9,079 |
| Sales Revenue | 16,915 | 20,634 | 21,341 | 22,204 | 81,094 |
| Cost of Good Sold | 12,297 | 15,978 | 16,630 | 13,637 | 58,542 |
| Gross Profit | 4,618 | 4,656 | 4,711 | 8,567 | 22,552 |
| Gross Profit Margin | $27 \%$ | $23 \%$ | $22 \%$ | $39 \%$ | $28 \%$ |
| Operating Profit | 3,271 | 2,100 | 2,440 | 8,464 | 16,275 |
| Operating Profit Margin | $19 \%$ | $10 \%$ | $11 \%$ | $38 \%$ | $20 \%$ |
| EBITDA | 4,383 | 4,085 | 4,093 | 8,242 | 20,803 |
| EBITDA Margin | $26 \%$ | $20 \%$ | $19 \%$ | $37 \%$ | $26 \%$ |
| Net Profit Before Tax | 4,302 | 3,287 | 6,577 | 7,255 | 21,421 |
| Taxation | 1,018 | 796 | 1,042 | 3,266 | 6,123 |
| Net Profit After Tax | 3,284 | 2,490 | 5,535 | 3,989 | 15,299 |
| Net Profit After Tax Margin | $19 \%$ | $12 \%$ | $26 \%$ | $18 \%$ | $19 \%$ |
| EPS in PKR | 10.15 | 7.71 | 17.12 | 12.33 | 47.31 |

The fourth quarter outperformed during the year 2021-22 in terms of Gross Profit Margin (39\%), Operating Profit (OP) Margin (38\%) as well as EBITDA Margin (37\%) mainly on account of consuming lower cost of coal inventory. However, the bottom line was lower than the 3rd quarter due to the company booking provision of super tax, imposed by the federal government in the FY23 budget retrospectively. During FY22, the 3rd quarter stood out in terms of bottom-line profitability due to the payouts from the subsidiaries ICI Pakistan Limited, Lucky Motor Corporation, Yunus Energy Limited, and Technical fees from NYA.

## COMPOSITION OF LOCAL VS IMPORTED PRODUCTS AND SENSITIVITY ANALYSIS

Lucky Cement uses many kinds of local and imported raw materials for the production of cement. The largest cost component is imported coal, which constitutes $57.2 \%$ of the total cost of sales.

A fluctuation in coal price of PKR 100 per ton affects the cost of production by PKR 14 per ton. The cost of Sales of the Company will increase/decrease by $1.4 \%$ and $2.8 \%$ in case of foreign currency fluctuation by $10 \%$ and $20 \%$ respectively.

The company's sensitivity to foreign currency movement is moderate. To reduce the impact of currency, management proactively manages the procurement of coal while keeping an eye on the exchange rate.


## Composition of Balance Sheet

Equity and Liabilities - FY 2022
Percentage


Assets - FY 2022
Percentage


Equity and Liabilities - FY 2021
Percentage


Assets - FY 2021
Percentage


## Key Financial at a Glance

Sales Revenue
(PKR in Million)


Gross Profit


Shareholders Equity
(PKR in Million)


Cost of Sale
(PKR in Million)


Net Profit


Total Assets
(PKR in Million)


## Statement of Value Addition and Wealth Distribution

| Financial Position | $\begin{array}{r} 2022 \\ \text { PKR in '000' } \end{array}$ | \% | $\begin{array}{r} 2021 \\ \text { PKR in '000' } \end{array}$ | \% |
| :---: | :---: | :---: | :---: | :---: |
| WEALTH GENERATED |  |  |  |  |
| Gross Sales/ Revenues | 108,600,945 |  | 88,357,695 |  |
| Bought-in-material and services | $(52,673,869)$ |  | $(38,540,431)$ |  |
|  | 55,927,076 | 100.0\% | 49,817,264 | 100.0\% |
| WEALTH DISTRIBUTION |  |  |  |  |
| To Employees |  |  |  |  |
| Salaries, benefits and other costs | 3,700,179 | 6.6\% | 3,590,228 | 7.2\% |
| To Government |  |  |  |  |
| Income tax, sales tax, excise duty and others | 31,542,832 | 56.4\% | 27,226,303 | 54.7\% |
| To Society |  |  |  |  |
| Donation towards education, health and environment | 421,721 | 0.8\% | 342,018 | 0.7\% |
| To Providers of Capital |  |  |  |  |
| Dividend to shareholders | - | 0.0\% | - | 0.0\% |
| Markup / Interest expenses on borrowed funds | 394,517 | 0.7\% | 332,905 | 0.7\% |
| To Company |  |  |  |  |
| Depreciation, amortization \& retained profit | 19,867,827 | 35.5\% | 18,325,810 | 36.8\% |
|  | 55,927,076 | 100.0\% | 49,817,264 | 100.0\% |

## Wealth Distribution-2022 <br> Percentage



Wealth Distribution - 2021
Percentage


## Economic Value Added (EVA)

EVA is the relevant yardstick for measuring economic profits. EVA is the company's net operating profit after tax, after deducting the cost of capital. Companies, which return higher than the cost of capital, create wealth for the shareholders and on the other hand companies earning returns lower than the cost of capital, destroy shareholders wealth.

|  |  | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of capital |  |  |  |  |  |
| Cost of Equity | \% | 19.34\% | 16.22\% | 16.52\% | 15.20\% |
| Weighted average cost of capital (WACC) | \% | 21.06\% | 15.17\% | 15.24\% | 13.59\% |
| Average capital employed |  | 90,342,620 | 96,751,139 | 108,719,960 | 120,870,291 |
| Economic Value Added |  |  |  |  |  |
| NOPAT |  | 10,515,162 | 3,520,311 | 14,103,458 | 14,904,101 |
| Less: Cost of capital |  | 19,025,720 | 14,674,560 | 16,567,490 | 16,426,854 |
| Economic Value added |  | $(8,510,558)$ | $(11,154,249)$ | $(2,464,032)$ | $(1,522,753)$ |
| Enterprise Value |  |  |  |  |  |
| Market Value of Equity |  | 123,034,487 | 149,263,433 | 279,214,910 | 148,442,060 |
| Add: Debt |  | - | 506,908 | 4,041,984 | 16,760,103 |
| Less: Cash \& Bank balance |  | 15,657,246 | 888,638 | 11,641,039 | 3,871,078 |
| Enterprise Value |  | 107,377,241 | 148,881,703 | 271,615,855 | 161,331,085 |
| Return ratios |  |  |  |  |  |
| NOPAT / Average capital employed | \% | 12\% | 4\% | 13\% | 12\% |
| EVA / Average capital employed | \% | -9\% | -12\% | -2\% | -1\% |
| Enterprise value / Average capital employed | times | 1.19 | 1.54 | 2.50 | 1.33 |

## Free Cash Flow (FCF)

| Free Cash Flow - FCF | $\mathbf{2 0 1 8 - 1 9}$ | $\mathbf{2 0 1 9 - 2 0}$ | $\mathbf{2 0 2 0 - 2 1}$ | $\mathbf{2 0 2 1 - 2 2}$ |
| :--- | ---: | ---: | ---: | ---: |
| Net cash provided by operating activities | $\mathbf{1 7 , 0 8 3 , 8 5 1}$ | $5,046,861$ | $12,492,631$ | $\mathbf{1 5 , 4 6 9 , 4 4 8}$ |
| Less: Capital Addition \& Investments | $(29,015,835)$ | $(15,900,417)$ | $(12,520,913)$ | $(28,991,059)$ |
| Add: Net Debt Issued | - | 506,908 | $4,041,984$ | $12,211,211$ |
| FCF-Total | $\mathbf{( 1 1 , 9 3 1 , 9 8 4 )}$ | $\mathbf{( 1 0 , 3 4 6 , 6 4 8 )}$ | $\mathbf{4 , 0 1 3 , 7 0 2}$ | $\mathbf{( 1 , 3 1 0 , 4 0 0 )}$ |

## Shariah Ratios

For the year ended June 30, 2022

|  | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 1}$ |
| :--- | :---: | :---: |
| Interest bearing loan to market capitalization | $5.41 \%$ | $\mathbf{0 . 0 0 \%}$ |
| Interest taking deposit to market capitalization | $0.00 \%$ | $0.00 \%$ |
| Income generated from prohibited component to total income | $0.02 \%$ | $0.02 \%$ |
| Market price per share to net liquid assets per share | 39.86 | 86.29 |

## Dupont Analysis



| DuPont Analysis |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Profit Margin | Assets Turnover | Financial Leverage | ROE |
|  | (Net Profit/Turnover) | (Turnover/Total Assets) | (Total Assets/Total Equity) |  |
|  | A | $\mathbf{B}$ | C | A x B x C |
| 2022 | $18.92 \%$ | 0.44 | 1.44 | $11.9 \%$ |
| 2021 | $22.27 \%$ | 0.40 | 1.38 | $12.4 \%$ |
| 2020 | $8.38 \%$ | 0.31 | 1.37 | $3.5 \%$ |
| 2019 | $21.95 \%$ | 0.38 | 1.33 | $11.21 \%$ |
| 2018 | $25.41 \%$ | 0.44 | 1.26 | $14.0 \%$ |
| 2017 | $30.00 \%$ | 0.47 | 1.22 | $17.2 \%$ |

The main highlights of DuPont analysis are as follows:

1. In 2022 , the net margin of the company plunged to $18.92 \%$ compared to $22,27 \%$ in the last year due to a significant increase in the prices of inputs mainly coal, and inflationary impact.
2. Despite double-digit growth in the Asset base of the company, the Asset turnover ratio during the said period increased to 0.44 due to improvement in selling prices of the product.
3. Over the last six years, the Financial Leverage ratio of the company witnessed an increasing trend due to an increase in subsidized loans to fuel our expansion projects.

## CONCLUSION

DuPont's analysis for the last six years depicts that company is generating sustainable returns for its shareholders. The management of the company regularly monitors all the drivers (operational, asset efficiency, and equity multiplier) used in DuPont Analysis to identify strengths and weaknesses and analyze the company's fundamental performance.

## Share Price Sensitivity Analysis

Shares of Lucky Cement Limited (LUCK) are traded on Pakistan Stock Exchange (PSX) and London Stock Exchange. Our free float is $32.88 \%$ and market capitalization at the end of the day of the fiscal year was PKR 148 Billion. There are various factors, which might affect the share price of our Company. A few of them are listed below as follows:

Share Price Sensitivity


## PROFITABILITY

Rising production costs may lower margins, while an increase in retained prices along with volume can support increased profitability and a higher EPS, thus translating into a greater share price in the market.

## COMMODITY PRICES

A rise in major input prices (coal, power, and raw material tariffs) can cause a negative impact on margins, therefore lowering the EPS, which further lowers the share price.

## REGULATIONS AND GOVERNMENT POLICIES

Government and regulatory policies, both the overall policies and the policies specific to the cement sector, may affect the share price of the company either negatively or positively, depending on whether the policy itself is in favor or against the industry.

## CURRENCY RISK

Volatility in currency exchange rates can affect the margins in a positive or a negative manner, as the company is involved in both export (of cement) and import (of input fuels). This ultimately affects the share price as well.

## MARKET RISK

Market risk, apart from systematic risk, also leaves the market share price vulnerable to the risks of all the platforms that the share is trading on. The Beta of LCL, with respect to the stock exchange of Pakistan, is 1.71 .

## INTEREST RATE RISK

The interest rate risk is the risk that the value of a financial instrument will decline due to changes in market interest rates. The majority of the interest rate exposure arises from short and longterm borrowings and short-term deposits with banks.

## PRICE RISK

Price risk is the risk of loss resulting from a decline in the value of a financial instrument due to changes in the market prices (other than those arising from interest rate risk or currency risk). The prices may change due to any factor, whether it be related to the financial instrument itself, its issuer, or the prevailing market conditions. This risk can be mitigated through diversification,

## DIVERSIFICATION

The Company has diversified both in terms of the nature of business and its geographical locations. Our international footprint exposes us to the benefits and the risks of the markets we operate in. Therefore, diversification can affect our consolidated earnings, therefore affecting our EPS, which thus affects the share price, either negatively or positively.

## GOODWILL

The market share price may also vary according to the perception that the investor has of the company, which is quite vulnerable to the news and events that the company is associated with.

